### Service allocation model for non-medical services in hospitals-LemoS



### **Strategic management services**

### **Sustainability**

Life-cycle planning/ engineering; Environmental mgmt. system; Energy mgmt.; Environmental protection activities Quality management Quality mgmt. strategy; Defining standards & guidelines; Process -; Structure/Potential -; Result quality mgmt.

#### **Risk management** Risk mgmt. policy; Contingency planning for extraordinary incidents; Error mgmt.

# Corporate identity

Corporate identity strategy

### <u>Resources/</u> Sourcing management

Strategic resource mgmt.; Pricing/Negotiation strategy; Innovation support

### Asset/Portfolio strategy

Business model development -; Financing -; Investment -; Portfolio -; Multi-portfolio mgmt. - & programm mgmt. -; Cooperation -; Research & development strategy

# ICT management

# **Management support services**

**Finance & Controlling** External accounting/ Financial accounting; Internal accounting/Controlling, Reporting

### Human Resource Management

Personnel administration; - planning; - controlling; Recruiting/Dismissal; HRM; Employee assessment/surveys; Personnel training & development

### Legal counsel & contracts

Legal advice; Patents and copyrights; Insurance; Contracts mgmt.; Representation before courts & authorities

Marketing & Communication Marketing & Communication serv.

Secretarial services Secretarial services; Translations; Reprographics; Travel serv.

### **ICT** services

ICT workplace services Elektronic workplace -; Telephony/(smart) device serv. Medical business process application services (HIS)

Patient dossier mgmt. & documentation appl. serv.; Diagnostic appl. serv.; Patient related resource planning appl. serv.; Med./therapeutic/nursing decision support appl. serv.

Non-medical management & support application services

Strat. mgmt. decision support appl. serv.; ERP appl. serv.

# **Non-medical support services**

### **Logistics**

### **Procurement**

Internal ordering; Operational -; Tactical procurement

### **Storage**

Inspection of incoming goods; Warehouse mgmt.; Order-picking

# Transport services & distribution

External/Internal people transport serv.; Transport serv. & distribution of goods; Post room and internal distribution; Relocations; Fleet mgmt. **Disposal & Recycling** 

### **Tactical resource management**

### Infrastructure

### **Operation & preventative** maintenance

Immovable non-/medical property, plant and equipment; Non-/Medical movables; Outdoors; Helpdesk & Janitor services; Occupier fit-out & adaptations

### **Space management & provision**

Space (accomodation) provision & mgmt.; Property administration; Provision of workplaces

Supply and disposal of energy & water

### Hygiene, Safety & Security

### **Cleaning & Disinfection**

Routine -; Intermediate -; Basic -; Special cleaning

Preparation of medical products

Sterilization serv.

#### **Ensuring of health & safety** Ensuring workplace safety & health protection

Security

Securing people; Fire -; Object -; Information protection

### Hotel services

### Catering

Patient & resident -; Staff -; Guest catering; Vending serv.; External & Event Catering

### **Provision of textiles**

Laundry serv. & Repair of textiles; Patients' & residents' -; Operating's -; Special laundry; Work clothing & Special laundry; Laundry serv. for third parties

# Accommodation management & operation of properties

Staff/Guest accomodations; Patient/Guest hotel; On-call rooms accomodation mgmt.

### Various hotel services

Reception & contact center serv.; Cloakroom operation & mgmt.; Event mgmt.; In-house operation of kiosks & shops; Childcare; Non-medical patient support; Non-medical library & archives